

2015 results

29th July 2015



Chairman's statement



- Record revenue of £494.7m (2014: £355.5m), an increase of 39%.
- Record profit before tax of £144.2m (2014: adjusted £70.1m).
- High demand for our machine tool, measurement automation, additive manufacturing and encoder products.
- Capital expenditure of £48.4m.
- 18th Queen's Award, for RESOLUTE™ absolute position encoder.
- Strong balance sheet, with cash of £82.2m plus £14.7m in the pension scheme escrow account.
- Final dividend of 34.0p per share, giving a total for the year of 46.5p, a 13% increase.



Financial highlights

	2015 £m	2014 £m	Change %
Revenue	494.7	355.5	+39%
Operating profit	143.9	70.4	+104%
Adjusted profit before tax	144.2	70.1	+106%
Tax	22.9	10.7	+114%
Adjusted profit after tax	121.3	59.4	+104%
Adjusted earnings per share	167.5p	82.3p	+104%
Dividend per share	46.5p	41.2p	+13%
STATUTORY			
Profit before tax	144.2	96.4	+50%
Earnings per share	167.5	118.4	+41%
Adjusted figures are for 2014 and exclude the Delcam plc (£26.3m) (not taxable).	ne gain on disposal o	f the sharehold	ing in

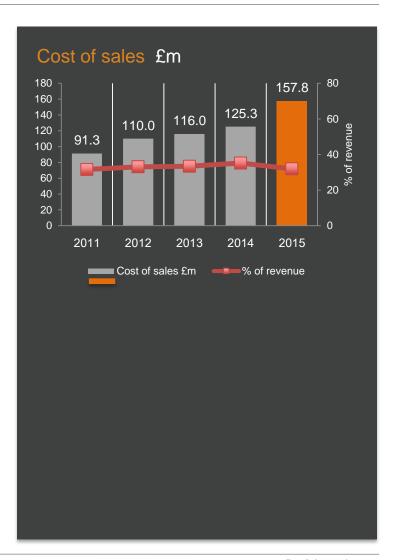


Renishaw plc 3



Income statement

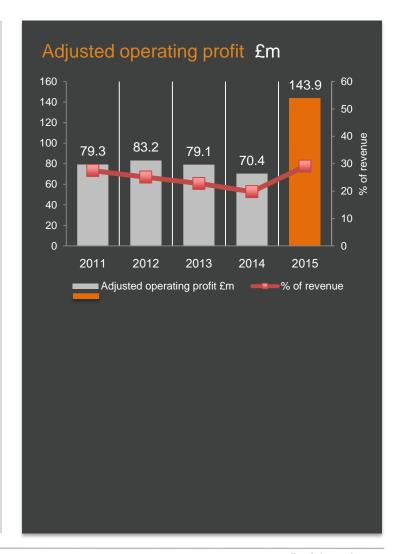
	2015	٠,	2014	0.4	
	£m	%	£m	%	Change
Revenue	494.7	100	355.5	100	+39%
Cost of sales	(157.8)	32	(125.3)	35	+26%
Engineering (inc. R&D)	(63.3)	13	(53.3)	15	+19%
Gross profit	273.6	53	176.9	50	+55%
Distribution costs	(87.9)	18	(75.3)	21	+17%
Administrative costs	(41.8)	8	(31.2)	9	+34%
Operating profit	143.9	29	70.4	20	+104%
Financial expense (net)	(0.6)	-	(1.1)	-	
Profit from associates	0.9	-	0.8	-	
Adjusted profit before tax	144.2	29	70.1	20	+106%





Income statement – Adjusted operating profit

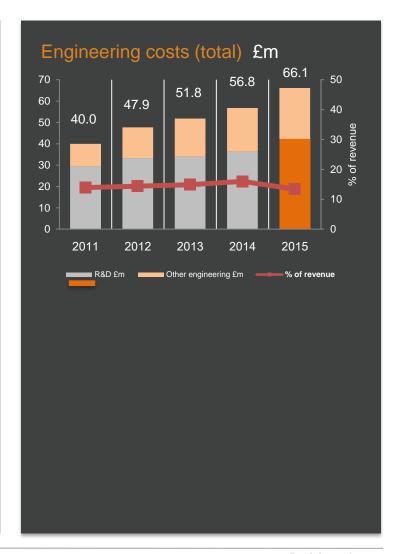
Operating profit - segn	nental		
	2015 £m	2014 £m	Change %
Metrology	150.7	74.4	+103%
Healthcare	(6.8)	(4.0)	+70%
Total operating profit	143.9	70.4	+104%





Income statement – Engineering costs

	2015 £m	2014 £m	Change %
Total spend	66.1	56.8	+16%
Less capitalised	2.8	3.5	-20%
Income statement	63.3	53.3	+19%
Total spend segmental	2015 £m	2014 £m	Change %
Metrology	55.0	45.3	+21%
Healthcare	8.3	8.0	+4%
	2015 £m	2014 £m	Change
New product spend	42.3	36.3	+17%

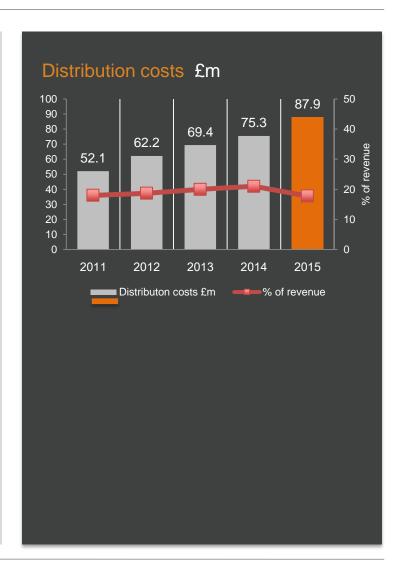




Income statement – Distribution costs

Distribution costs

- •Expansion of global marketing and distribution infrastructure to support new and existing products with the recruitment of 127 sales, marketing and application engineering employees.
- •Distribution costs up 17% from last year, 18% of revenue (2014: 21%).
- •Expansion of office space in Spain with purchase of additional adjoining premises.
- •Purchase of land in the USA, Czech Republic and Mexico with plans to build offices to expand facilities.



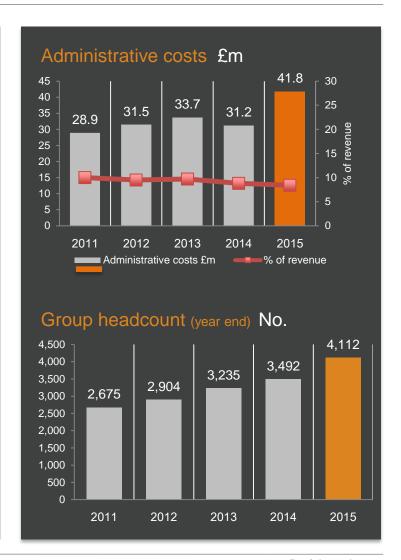


Income statement – Administrative costs and Group employees

Group headcount (at June)

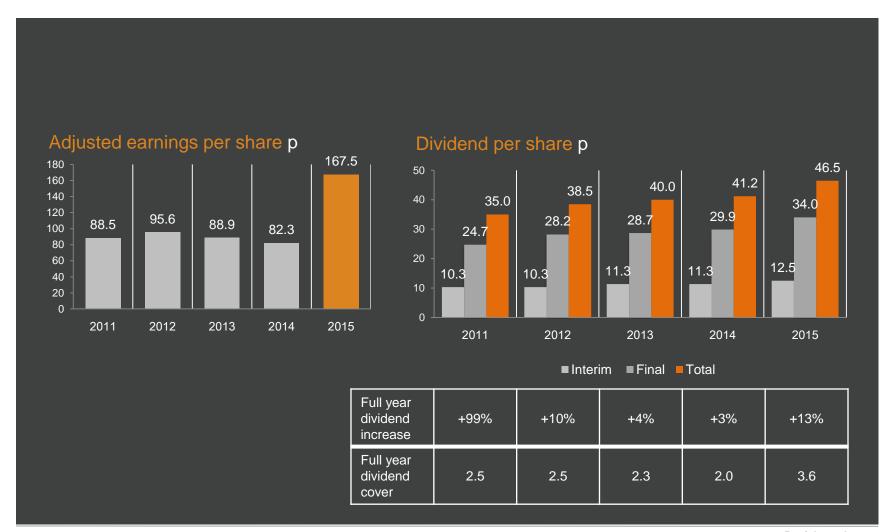
	2015 No.	2014 No.	Change No.
UK	2,725	2,314	+411
Overseas	1,387	1,178	+209
Total	4,112	3,492	+620

- •Continued growth in employees to support increased production, investment in new product development and expansion of marketing and support facilities.
- •Headcount up 620 from June 2014.
- •Increase in employees includes 30 apprentices and 58 graduates.
- Additionally we are sponsoring 77 students at UK universities mostly on engineering, science and software courses.
- •Represents our commitment to the training and development of skilled people across our engineering and commercial functions.





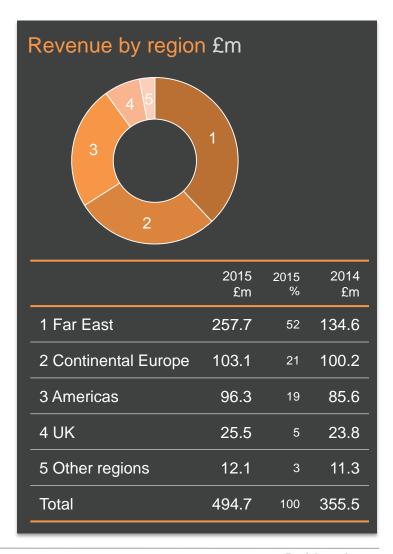
Adjusted earnings per share and Dividend per share





Group revenue analysis

Changes in geograp	Change at actual fx %	Change at constant fx %
Far East	+91%	+88%
Europe	+3%	+11%
Americas	+13%	+11%
UK & Ireland	+7%	+7%
Total	+39.2%	+39.6%
Revenue by major c	ountries	
Revenue by major c	2015 £m	
China	2015	2014 £m 66.6
	2015 £m	£m
China	2015 £m 119.6	£m 66.6
China USA	2015 £m 119.6 82.3	£m 66.6 71.0

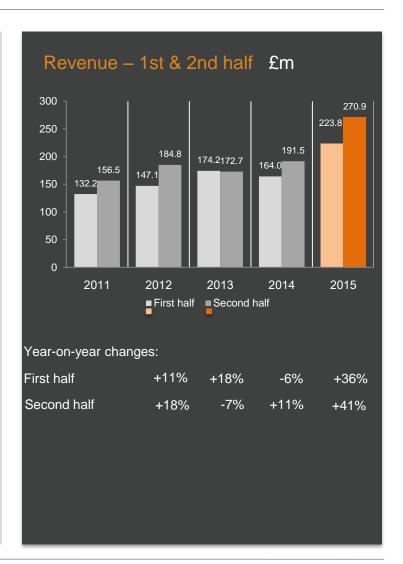




Group revenue analysis

Revenue			
	2015 £m	2014 £m	Change %
Metrology	467.0	326.6	+43%
Healthcare	27.7	28.9	-4%
Total	494.7	355.5	+39%

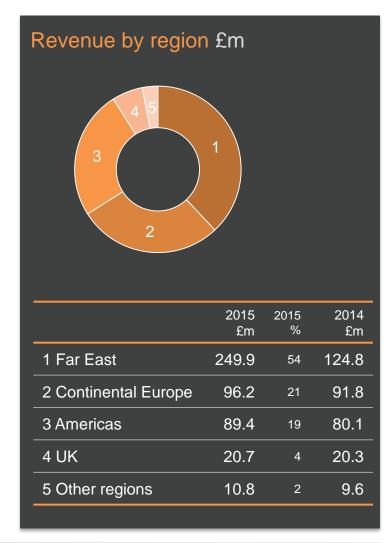
- •Record revenue, up 39% at actual exchange rates.
- •No material difference between revenue at actual exchange rates (£494.7m) and revenue restated at previous year's exchange rates (£496.2m).





Group revenue analysis - Metrology

Revenue			
	2015	2014	Change
	£m	£m	%
Metrology	467.0	326.6	+43%
Changes in geogra	phic area		
			Change %
Far East			+100%
Europe			+5%
Americas			+12%
UK & Ireland			+2%
Results			
		2015	2014
		£m	£m
Operating profit		150.7	74.4





Metrology highlights

- •Exceptionally good growth in machine tool, mainly in the Far East as well as good growth in measurement automation, 3D metal additive manufacturing and encoder product lines.
- •Increased R&D investment of £55.0m (2014:£45.3m).
- •Introduction of a number of new products throughout our product lines.
- •EVO Project the first additive manufacturing system designed and engineered in-house at Renishaw, planned for end of 2016 financial year, has a strong emphasis on automation, monitoring technologies and reduced operator interaction and is designed for single material industrial production.
- •Queen's Award for Enterprise 2015 in the Innovation category for the development and manufacture of RESOLUTE™ family of non-contact, optical position encoders.
- •New company established in Slovenia to design, develop and supply application-specific integrated circuits and sensor technologies for the Renishaw Group.









New product releases / Metrology



MRS2 – new highly versatile modular storage system for probe and stylus configurations



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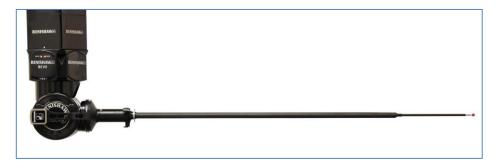


PH10M-iQ Plus – the latest addition to the range of PH10 heads

PH20 MT system – entry level "machine touch" only version of PH20



RSP3-6 REVO® scanning probe for ultra-long styli



Primo™ twin-probe system, an affordable 'pay-asyou-go' machine tool probe system



New product releases / Metrology

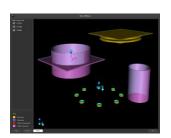


Touch trigger probe kit for Equator™ – giving much shorter cycle times

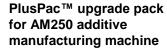
INTUO™ software for Equator, creating simple gauging routines in minutes



EZ-IO 4.0 updated automation software for easy configuration of automated cells



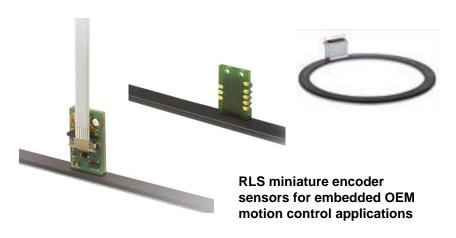
ESS 1.5 – latest Equator software suite incorporating Modus 1.6 and Feature Compare, a new method for much easier master part calibration



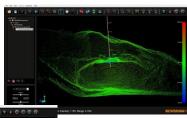


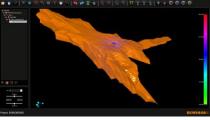


New product releases / Metrology



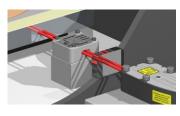
Cavity Profiler – new 3D laser scanning software to speed underground mapping and modelling operations







ATOM™ diagnostic kit to aid system optimisation and installation



RVI20 vacuum compatible interferometer assembly for plane mirrors



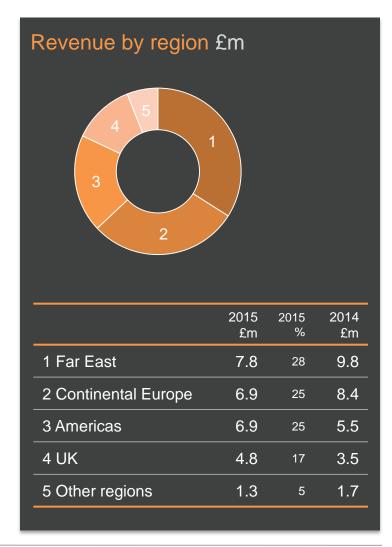
CARTO suite of software for XL80 linear calibration systems





Group revenue analysis - Healthcare

Revenue			
	2015 £m	2014 £m	Change %
Healthcare	27.7	28.9	-4%
Changes in geograph	nic area		
			Change %
Far East			-20%
Europe			-18%
Americas			+25%
UK & Ireland			+37%
Results			
		2015	2014
		£m	£m
Operating loss		(6.8)	(4.0)





Healthcare highlights

- •First sales of the neuromate® surgical robot into USA.
- •European launch of neurolocate™ patient registration system, CE marked.
- •Release of neuroinspire™ V4.0 surgical planning software, which is CE marked and now available for sale in the EU. Now integrates with our neuromate robot.
- •Agreement with DENTSPLY Implants, one of the world's leading companies in implant dentistry, which will see them purchase Renishaw additive manufacturing technology for the manufacture of dental products.
- •Release of LaserImplantsTM, custom-made craniomaxillofacial implants that support reconstructive surgery.
- •Spectroscopy strong second half performance following a weak first half.



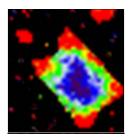
neuromate® surgical robot.



LaserImplants[™] - custommade craniomaxillofacial implants that support reconstructive surgery, typically resulting from head or neck trauma, birth defects or cancer treatment.



New product releases / Healthcare



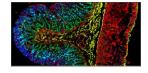
2 material science and 2 biological applications launched, for use with the inVia Raman microscope



neurolocate patient registration system



neuroinspire V4.0 - with significant new functionality including ability to interface with hospital data networks (PACS) and support for SEEG procedures





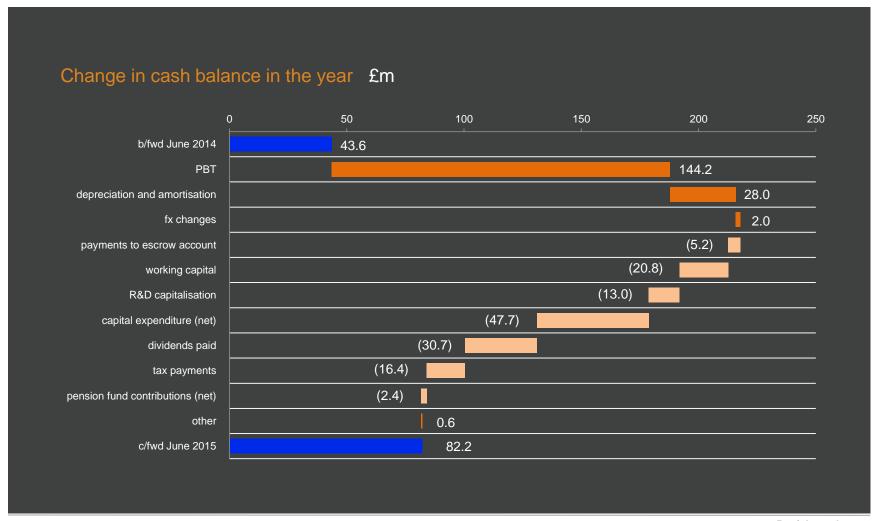
WiRE 4.1 updated software with improvements in 2D and 3D imaging in Raman spectroscopy

neuroinspire/neuromate integration – integration of neuroinspire planning software with the neuromate robot allowing direct control of the neuromate robot from surgical plans prepared in neuroinspire





Cash flow

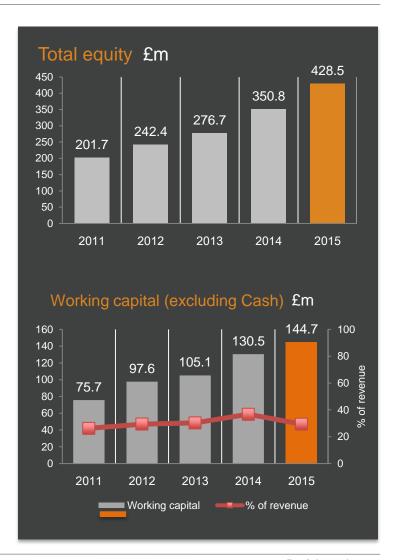


2015 results Renishaw plc 20



Balance sheet

£m	June 2015	June 2014	Change %
Property, plant & equipment	169.6	140.9	+20%
Intangible assets & investments	61.2	58.8	+4%
Deferred tax assets	19.5	16.2	+20%
Derivatives	10.5	18.6	-44%
Total non-current assets	260.8	234.5	+11%
Inventory	77.7	63.0	+23%
Debtors	130.0	107.7	+21%
Pension fund cash escrow	14.7	9.5	+55%
Cash	82.2	43.6	+89%
Creditors (current)	(63.0)	(40.2)	+57%
Net current assets	241.6	183.6	+32%
Deferred tax liability	(22.0)	(23.4)	-6%
Pension fund deficit	(48.1)	(43.1)	+12%
Other payables	(3.8)	(0.8)	+375%
Net assets, equal to Total equity	428.5	350.8	+22%



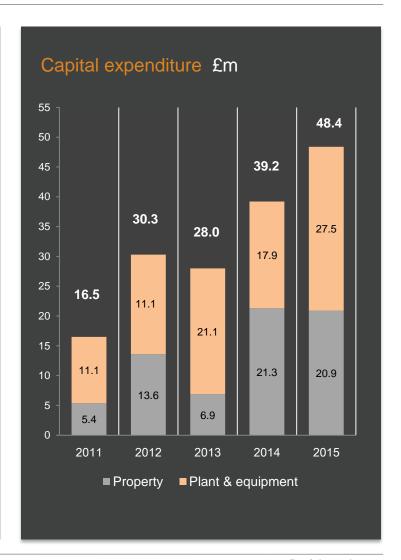
2015 results Renishaw plc 21



Capital expenditure

	2015 £m	2014 £m
Capital expenditure	48.4	39.2

- Property
- completion of Renshaw Innovation Centre at New Mills.
- Additional premises in Ireland.
- New larger premises for additive manufacturing at Stone, Staffordshire.
- Purchase of land for building new premises in the USA, Czech Republic and Mexico.
- Expanded facilities in Spain.
- •Plant & equipment
- Expansion of production facilities and IT.





Capital expenditure - property





Renishaw plc, New Mills.





Capital expenditure - property



Additional premises for Spanish subsidiary

Renishaw Ireland – additional properties, adjacent to existing facility







Miskin plans

existing buildings

Renishaw has submitted a planning application for 1.74 million sq ft of development in South Wales. The proposal has the potential to create hundreds of jobs, generated by Renishaw's own expansion and the new businesses that would be attracted to the 77 hectare site.

The site in Miskin, near Cardiff, was allocated as a strategic employment site by the Vale of Glamorgan Council in 2012. Renishaw intends to occupy 19 hectares of the site and 58 hectares may be put out for sale to fund the further expansion of activities on Renishaw's retained land.

The plan outlines proposals which include a 1 million sq ft warehouse and a new business park. The space could include manufacturing, research and development, office and distribution and will target engineering and logistics firms and their supply chains.



Renishaw completed the purchase of the 461,000 sq ft facility and surrounding land in September 2011 and has refurbished and brought into use 154,000 sq ft. The Company has future plans to build an additional 400,000 sq ft of manufacturing, research and development facilities for its further expansion.

2015 results Renishaw plc



Directors and senior management

- Retirement of Ben Taylor, Assistant Chief Executive, with effect from end of July 2016, parttime from November 2015.
- Appointment of Kath Durrant as a non-executive director, with effect from 1st January 2015.
 Kath was previously Group HR Director at Rolls-Royce plc.
- Senior management
 - Appointment of William Lee to the Executive Board. William is the Director and General Manager of the machine tool and laser and calibration products lines and responsible for the spatial measurement products line.
 - Clive Martell joined as head of global additive manufacturing and appointed to the International Sales and marketing Board. Clive was previously the Chief Executive of Delcam plc.



Outlook

Whilst it is hard to predict to what extent there will be significant large orders in this coming year, with the development of new products and applications and continued growth in our underlying business, your directors remain confident in the long-term prospects for the Group. At this early stage in the current financial year, we anticipate that revenue for this year will be in the range of £460m to £485m and profit before tax will be in the range of £85m to £105m.

Renishaw plc



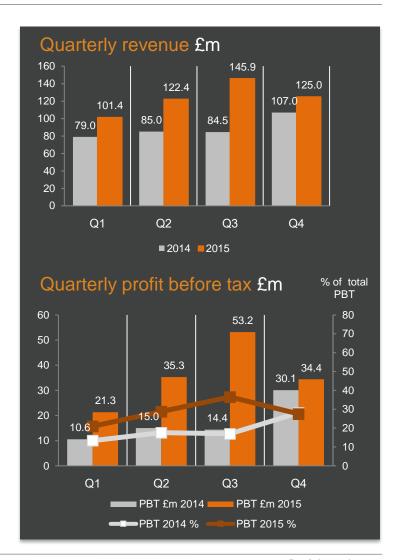
Questions?

2015 results Renishaw plc 28



Income statement – Quarterly results

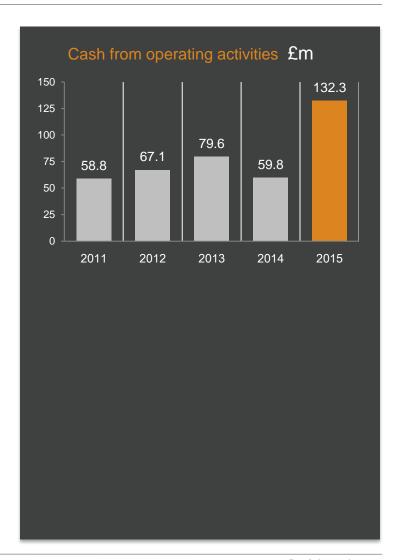
Revenue - quarte		0044	01
	2015	2014	Change
	£m	£m	%
Quarter 1	101.4	79.0	+28%
Quarter 2	122.4	85.0	+44%
Quarter 3	145.9	84.5	+73%
Quarter 4	125.0	107.0	+17%
Total	494.7	355.5	+39%
Total Profit before tax	-	355.5	+39%
	-	355.5 2014	+39% Change
	- quarterly		
	- quarterly 2015	2014	Change
Profit before tax	- quarterly 2015 £m	2014 £m	Change %
Profit before tax Quarter 1	- quarterly 2015 £m 21.3	2014 £m 10.6	Change % +101%
Profit before tax Quarter 1 Quarter 2	- quarterly 2015 £m 21.3 35.3	2014 £m 10.6 15.0	Change % +101% +135%





Cash flow from operating activities

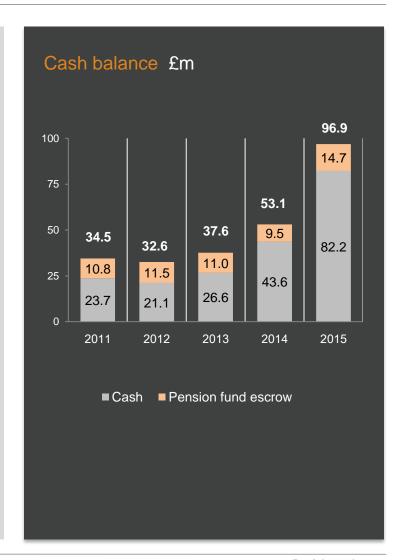
	2015 £m	2014 £m
Adjusted profit before tax	144.2	70.1
Depreciation and amortisation	28.0	23.0
Financial income and expenses	0.6	1.1
Share of profits from associates	(0.9)	(1.0)
(Increase)/decrease in inventory	(14.7)	2.3
Increase in debtors	(21.7)	(19.1)
Increase/(decrease) in creditors	15.6	(2.9)
Total movement in working capital	(20.8)	(19.7)
DB pension contributions	(2.4)	(2.3)
Income taxes paid	(16.4)	(11.4)
Cash from operating activities	132.3	59.8





Cash flow

	2015 £m	2014 £m
	SIII	2,111
Cash from operating activities	132.3	59.8
Interest received less paid	0.9	0.5
Dividends paid less received	(30.7)	(28.9)
Fixed assets purchased (net)	(46.0)	(38.4)
Intangible assets & investments	(1.7)	(1.3)
Deferred consideration payments	-	-
Development costs capitalised	(13.0)	(11.8)
Delcam receipt	-	32.0
Net movement in escrow account	(5.2)	1.4
Net cash flow	36.6	13.3
Cash at 1st July	43.6	26.6
Effect of exchange rate changes	2.0	3.7
Cash at 30th June	82.2	43.6





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